#### FINLAY MINERALS LTD. MANAGEMENT DISCUSSION AND ANALYSIS FOR THE NINE MONTH PERIOD ENDED SEPTEMBER 30, 2024

## Introduction

This management's discussion and analysis is intended to supplement the unaudited interim financial statements and the financial condition and operating results of Finlay Minerals Ltd. (the Company or "FYL") for the nine months ended September 30, 2024. The discussion should be read in conjunction with the unaudited interim financial statements of the Company and the notes thereto for the nine months ended September 30, 2024, and the year ended December 31, 2023. The unaudited interim financial statements are prepared in accordance with International Financial Reporting Standards ("IFRS") and include the operating results of the Company. Unless expressly stated otherwise, all financial information is presented in Canadian dollars. This information is current to November 26, 2024.

# Operations

The Company is focused on exploring gold-rich copper porphyry, epithermal gold, and mesothermal silver-copper targets in northern British Columbia, Canada. Details of the Company's properties in the Toodoggone (ATTY and PIL-Gold), the Silver Hope Property near Houston, and the SAY Property, both in north-central BC, can be found in news releases and on the Company's website at <a href="http://www.finlayminerals.com">www.finlayminerals.com</a>.

On July 8, 2024, the Company reported that all matters set before the Annual General & Special Meeting of the Shareholders of the Company were approved

On July 15, 2024, the Company reported that, further to its news release dated June 26, 2024, it had closed its acquisition of the SAY Property from Electrum Resource Corporation ("Electrum") with the receipt of the TSX Venture Exchanges approval also on July 15, 2024. The acquisition was completed pursuant to the terms of an agreement dated as of June 25, 2024 between the Company and Electrum (the "Purchase Agreement"). Pursuant to the Purchase Agreement, Finlay acquired the SAY Property, which comprises 18 mineral tenures totaling approximately 10,587 hectares, for consideration consisting of CDN\$50,000 cash that was paid on closing (the "Transaction"). The SAY Property is subject to a 1.5% net smelter return royalty held by Electrum ("NSR Royalty"), with Finlay retaining the right to buy back one-half of the NSR Royalty (0.75%) for an aggregate cash payment to Electrum in the amount of CDN\$1,500,000. Lastly, if Finlay announces the results of or publicly files a positive feasibility study on the SAY Property, Finlay will make an additional cash payment to Electrum of CDN\$300,000.

Electrum and Baril Developments Ltd., each of which is a private British Columbia company controlled by John A. Barakso and Ilona B. Lindsay, and a personal trust of which John J. Barakso is the sole trustee and of which Ilona B. Lindsay and Dr. John A. Barakso are beneficiaries, are the registered holders, in the aggregate, of more than 20% of the voting rights attached to the Company's issued and outstanding common shares. In addition, each of Ilona B. Lindsay and Dr. John A. Barakso is a director and/or officer of the Company and Electrum. As a result, the Transaction constituted a "related party transaction" within the meaning of TSX Venture Exchange ("TSXV") Policy 5.9 and Multilateral Instrument 61-101 – *Protection of Minority Security Holders in Special Transactions* ("MI 61-101"). The Company relied on the exemptions from the formal valuation and minority shareholder approval requirements of MI 61-101 provided by subsections 5.5(a) and 5.7(1) (a) of MI 61-101, on the basis that, at the time the Transaction was agreed to, neither the fair market value of the SAY Property acquired pursuant to, nor the fair market value of the consideration for, the Transaction exceeded 25% of Finlay's market capitalization as determined in accordance with MI 61-101.

No finders' fees were paid in connection with the Transaction, and no new insiders or control persons were created.

The SAY Property is located in northern British Columbia and sits within the underexplored Bear Lake Corridor of the Stikine Terrane, which is bordered by American Eagle Gold Corp.'s NAK property to the south and Quartz Mountain Resource's Jake property to the north.

On July 16, 2024, the Company announced that Cascadia Minerals Ltd., the optionee and operator of the Company's PIL Property, had commenced drilling on the PIL with two planned diamond drill holes.

On July 30, 2024, the Company announced the results of a CSAMT (Controlled-Source Audio-Frequency Magnetotellurics) geophysical survey of five lines totaling 8.8 kilometres (km) on its Silver Hope Property. The CSAMT survey expanded the Main and West Cu-Mo porphyry mineralized zones and defined the East Trends 1 & 2 and Dina East as viable new drill targets.

On October 3, 2024, the Company announced the completion of its inaugural field program on its newly acquired SAY Page 1 of 12

# Property.

On November 12, 2024, the Company announced that Cascadia Minerals Ltd., the optionor of the PIL Property, had announced the results of their 2024 drilling and surface exploration work on the PIL Property, had met the work requirements of the PIL Option Agreement and that the option remains in good standing.

On November 20, 2024, the Company announced the results of the SAY field program reporting that the results had exceeded the Company's expectations and that it had increased the property size by 44% with the property now totaling 15,234 hectares.

# SAY PROPERTY:

In the third quarter of 2024, the Company completed its inaugural field program on the newly acquired SAY Property.

The field program concentrated on chip sampling and mapping along the 4.3 kilometre (km) long SPUR Trend, leading to the discovery of the AG Zone and confirming the continuity of high-grade Cu-Ag mineralization in the East Breccia Zone. As a result of these highly encouraging results, the Company staked an additional 4,665 hectares (ha), increasing the size of the property by 44%.

The highlights of the program were:

- Discovery and expansion of the AG Zone, a 200-meter x 200-meter (m) zone displaying multi-directional Cu-Ag mineralized brittle fracturing, with a 9.5-meter chip sample assaying 0.94% Cu and 18.1 g/t Ag and another 4.5-meter chip sample assaying 0.85% Cu and 35.3 g/t Ag; the AG Zone remains open to the west and south.
- Multiple high-grade Cu-Ag chip samples in the East Breccia Zone demonstrate continuity and grade along its trend, including a 21.7-meter sample that assayed 1.17% Cu and 103.5 g/t Ag, a 10.0-meter sample that assayed 1.62% Cu and 164.5 g/t Ag, and a 20.3-meter sample that assayed 0.57% Cu and 72.6 g/t Ag.
- Extension of the East Breccia Zone to 500 meters along strike. It remains open to the southeast. The widths of this zone vary from 0.1 m to 3.75 m, with one chip sample measuring 3.75 meters and assaying 2.41% Cu and 271 g/t Ag.
- High-grade Cu and Ag breccias/shears were chip sampled within the Western Shear, including a **3.25-meter** sample assaying **5.90% Cu and 369 g/t Ag**.
- Expansion of the property by 44% with the staking of a further 4,665 ha to the west of the SPUR Trend, enlarging the property to 15,234 ha.
- Planning is underway for a substantial and systematic 2025 exploration program to enlarge the new AG Zone, vector into the source of the Cu-Ag mineralizing system, and continue the evaluation of the Cu-Ag fracture mineralization noted along the 4.3 km long SPUR Trend.
- A total of 47 chip and rock samples were collected, with 33 chip/composite samples, seven rock samples collected at the SPUR Trend, and seven at SHEL.

For further information on SAY's inaugural fieldwork results, please reference the Company's news release dated November 20, 2024 entitled: "Finlay Minerals samples 1.17% Cu and 103.5 g/t Ag across 21.7 meters of a Continuous Chip Sample on the SAY Property" on the Company's website at: <u>https://finlayminerals.com/news/2024/finlay-minerals-samples-1.17-cu-and-103.5-g-t-ag-across-21.7-meters-of-a-continuous-chip-sample-on-the-say-property/</u> or on SEDAR at www.sedarplus.ca

Further details are available on the Finlay website under the SAY Property.

# Silver Hope Property:

The Silver Hope property surrounds and is contiguous with the southern boundary of Newmont Corporation's pastproducing Equity Silver Mine (33,800,000 tonnes at an average grade of 0.4% Cu (copper), 64.9 g/t Ag (silver), and 0.46 g/t Au (gold) from open-pit and underground mining). \* The property is road accessible year-round for exploration programs and covers prospective geology believed to be favourable for the discovery of stratabound Cu-Ag-Au mineralization and porphyry Cu-Mo mineralization. (\* Reference: http://minfile.gov.bc.ca/Summary.aspx?minfilno=093L++001). On July 30, 2024, the Company reported that it had completed five lines covering 8.8 km of Controlled-Source Audio-Frequency Magnetotellurics ("CSAMT") ground geophysical surveys on the Silver Hope and had confirmed four target areas.

CSAMT is a low-impact, non-intrusive ground geophysical survey that provides higher-resolution images of near-surface rock types and layers and identifies resistive geological features such as conductive mineralized zones to depths of up to 2,000 metres (m).

Finlay conducted CSAMT over the Main Trend and West Cu-Mo Porphyry as a baseline study to get a generalized signature for the known mineralized zones. The CSAMT survey was then extended over East Trend 1 and 2 to test the subsurface, where biogeochemical and mercury vapour gas surveys identified targets with known soil geochemical, ZTEM (Z-Tipper Axis Electromagnetic) conductive and airborne magnetic anomalies. Two further CSAMT lines were conducted over the Dina East Target, where ALS GoldSpot outlined overlapping porphyry and polymetallic targets coinciding with favorable ZTEM conductivity and airborne magnetic results.

The CSAMT survey expanded the Main and West Cu-Mo porphyry mineralized zones and defined East Trends 1 & 2 and Dina East as viable new drill targets. Further CSAMT surveys and fieldwork are planned.

# Previous Quarters on the Silver Hope:

In the second quarter of 2024, the Company reported the completion of a comprehensive review of its Silver Hope property data, which included the analysis of 179 drill holes, previous surveys, and the 2023 ALS GoldSpot Prospectivity Report, leading to the identification of seven robust priority targets:

- The possible extensions of the Main Trend and West Cu-Mo Porphyry mineralized zones to the southwest.
- Identification of the **East Trend 1** and **East Trend 2** targets, which have similar geochemical and geophysical signatures as the Main Trend.
- The **Zest** target now includes the extension of mineralization from the former Equity Silver Mine on to the Silver Hope Property.
- The Equity East target has surface geochemical and geophysical characteristics similar to the Zest showing and target.
- The **Dina East** target has overlapping polymetallic vein and porphyry targets generated by ALS Goldspot and has had little to no exploration work.

For further information on these priority targets and the accompanying map, please reference the Company's news release dated May 14, 2024 entitled: "Finlay Minerals outlines seven priority targets on the Silver Hope Property" on the Company's website at: https://finlayminerals.com/news/2024/finlay-minerals-outlines-seven-priority-targets-for-the-silver-hope-property/ or on SEDAR at www.sedarplus.ca.

In the third quarter of 2023, the Company reported on the results of the ALS GoldSpot prospectivity review and report of the Silver Hope Property, which identified 113 targets based on four different styles of mineralization: Polymetallic (Main Trend) mineralization, Equity-style mineralization, Porphyry mineralization, and Special (Sam Zone) mineralization in addition to geophysical targets. Through the work of ALS GoldSpot and Finlay, four "Priority Target Areas" were delineated on the Property. Several of the high-priority targets complement the known mineralized zones on the Main Trend and West Porphyry. Additionally, ALS GoldSpot's work identified new targets in the Equity East, Zest, Sam and Dina areas of the Property, which have seen little or no exploration work in the past. With the previously announced results from the biogeochemical sampling, future biogeochemical sampling will be planned over these high-priority target areas along with prospecting. Further information and maps are available in the Company's news release NR16-23: "ALS GoldSpot identifies Multiple High Priority Targets on Finlay's Silver Hope Property", available at www.sedarplus.ca.

In the first quarter of 2023, the Company reported on the 2022 Silver Hope exploration and drilling program. Follow-up drilling in the Gaul Zone along the Main Trend was completed with SH22-07 intersecting 31 metres ("m") (from 102 m) grading 0.2% copper ("Cu"), 11.8 g/t silver ("Ag"), and 0.22 g/t gold ("Au"), including 11.42 m (from 121.58 m) grading 0.49% Cu, 30.1 g/t Ag, and 0.41 g/t Au. This extends the Gaul Zone mineralization to 600 m along strike.

Most of the 1,671 m drill program was reconnaissance drilling divided between the Equity East and Allin areas.

This reconnaissance drilling focused on both porphyry Cu-Mo-Au and Equity Silver Mine replacement Cu-Ag-Au type targets in a 16 square kilometer area containing anomalous soil and till geochemistry, IP geophysical targets, and magnetic features reflecting the Goosly Intrusive Complex ("GIC"). The Equity Silver Mine (Newmont Corp.) mineralization lies along the western contact of the GIC, while the Equity East and Allin areas of the Silver Hope (Finlay Minerals) cover

the eastern extension of the GIC. This first phase of the Equity East and Allin drilling program was conducted to gather subsurface geological knowledge as the area is heavily vegetated and covered in glacial till with little to no outcrop.

# The Main Trend's Gaul Zone:

The Main Trend is a 2 km Cu+Ag+Au mineralized trend composed of the Hope, Superstition, and Gaul Zones, which occur along a similar mineralized trend that hosts the past-producing Equity Silver Mine and the Southern Tail.

Hole SH22-07, drilled to a depth of 210 m, which intersected 31 m (from 102 m) grading 0.2% Cu, 11.8 g/t Ag, and 0.22 g/t Au, including 11.42 m (from 121.58 m) grading 0.49% Cu, 30.1 g/t Ag, and 0.41 g/t Au was drilled to test 100 m south of SH21- 09 which intersected 76.57 m (from 80.23 m) grading 0.45% Cu, 14.6 g/t Ag, and 0.14 g/t Au.

The Gaul Zone mineralization strikes south-southwest and dips to the west. SH22-07 intersected a small portion of the Gaul mineralized zone, and the mineralization remains open down dip, as well as to the south and east. Additional drilling is planned on the Gaul Zone, which Finlay management believes has the potential to host a significant copper resource. The Main Trend, specifically the Gaul Zone, hosts significant copper mineralization, one of the critical elements for the future identified by Natural Resources Canada.

Further drilling, including extensional, in-fill, and re-drilling of the historical partially-assayed core holes, will be necessary to undertake a mineral resource estimate on the Main Trend.

## Equity East Zone:

The three Equity East drill holes (SH22-01, SH22-05, SH22-06) intersected modest galena and sphalerite mineralization, including **SH22-01** cutting **0.81 m** (from 74.92 m) **grading 47.9 g/t Ag, 2.5% lead ("Pb"), and 4.53% zinc ("Zn")**. Drilling intersected overlying trachyandesites of the Ootsa Lake Group and mixed monzonites of the GIC. Veining within SH22-05 over the first half of the hole hosted galena, sphalerite, and chalcopyrite 1-4mm veins with a similar orientation to that of mineralized veins at the Main Trend and parallel to the orientation of the drill hole, thus not testing the mineralization at the proper drill orientation. Finlay management is reviewing the oriented-core vein orientations, the Terraspec alteration studies, and the geophysical survey results to refine targeting further.

#### Allin Zone:

The three Allin drill holes (SH22-02, SH22-03, SH22-04) intersected flows of trachyandesites, monzonite sills and biotite-rich monzonite dikes. SH22-02 hosted alteration peripheral to a porphyry Cu-Mo-Au system with increasing gypsum veining at depth, spotty quartz veining and increasing chlorite, SH22-03 and SH22-04 displayed weak hydrothermal veining with pyrite and vuggy carbonate veins with increasing clay alteration. Again, the geophysics, alteration, drill hole geology, and geochemistry are being reviewed to refine targeting further.

#### Sam Zone:

During the 2022 exploration program, a soil sampling grid was conducted east of the Sam showing, covering the past historical drilling. A small soil sampling grid was also conducted west of the former Equity Silver Mine. In total, 147 soil samples were collected in the 2 areas. A multi-element anomaly was identified east of the Sam Showing and historical drilling. This multi-element anomaly occurs west of the West Horizon Cu-Mo porphyry system next to the Main Trend. Soil sample assays were as high as **68 ppb Au**, **11.7 ppm Ag**, **487 ppm Cu**, **126.5 ppm Pb and 313 ppm Zn**.

Overall, 817 drill core samples were submitted for analysis, along with 151 soil samples taken west of the MAIN Trend over the SAM showing and another 21 soil samples taken over a new gossanous area to the northwest of the former Equity Silver Mine exposed by recent logging. All samples were shipped and analyzed by ALS Global Laboratories.

The Company started and completed the 2022 drill program for the Silver Hope Property in the third and fourth quarters of 2022.

Further details are available on the Finlay website under the Silver Hope Property.

# **PIL Property**

The PIL Property, situated within the Toodoggone mineral district, hosts three deposit types: Cu-Mo-Au porphyry (NW, NE, and PIL South Zones), volcanic-hosted epithermal Au-Ag (Atlas, Pillar East) and alkalic (monzonite) Cu-Ag (Copper Cliff Zone). On February 21, 2022, and subsequently amended on February 28, 2022, and June 27, 2023, the Company entered into an Option Agreement with Cascadia Minerals Ltd. (formerly ATAC Resources Ltd.) with respect to the PIL Property whereby Cascadia may exercise the option to acquire a 70% interest in the PIL Property by making aggregate cash payments of \$650,000 and share payments having an aggregate cash equivalent value of \$1,250,000 and incurring an aggregate of \$12,000,000 in exploration expenditures in staged amounts on or before December 31, 2026. Following the exercise of such an option, Cascadia and Finlay would hold interests in the PIL Property of 70% and 30%, respectively, and a joint venture would be formed.

Pursuant to the PIL Property Option Agreement with Cascadia, the Company has received \$161,905 cash, 349,818 Cascadia shares and 14,131 Hecla Mining Company shares to date. Cascadia has also spent \$2,409,249 in exploration work on the PIL, meeting the year one and amended year two and three work requirements; the option agreement remains in good standing.

On October 23, 2024, Cascadia announced the results of their 2024 drilling and surface exploration work on the PIL.

A summary of the 2024 PIL work conducted was that:

- Cascadia completed two diamond drill holes totaling 1,759 meters ("m") at the PIL South target and a propertywide prospecting program evaluating under explored areas;
- Drilling at PIL South returned broad intervals of low-grade copper ("Cu"), gold ("Au"), silver ("Ag"), molybdenum ("Mo") and zinc ("Zn") mineralization, with Cu-Au grades increasing towards the bottom of both holes suggesting that the drillholes are distal to a porphyry source;
- PILS-24-006 returned 162.00 m of 0.10% Cu with 0.05 g/t Au, 7g/t Ag, and 0.18% Zn from 749.00 m, including 1.65 m of 1.34% Cu with 0.63 g/t Au and 195 g/t Ag;
- Prospecting identified the Zeus target: a new high-grade Cu-Ag mineralized zone across a 400 x 300m area and a 100 m vertical extent; highlight vein samples from Zeus include 12.25% Cu with 0.26 g/t Au and 329 g/t Ag and 7.13% Cu with 0.29 g/t Au and 247 g/t Ag;
- Prospecting at the undrilled Ben showing, 2.5 km north-west of Zeus, identified a new 300 m long zone of Cu-Ag mineralization, with a highlight sample returning **10.90% Cu with 39.50 g/t Au and 2,680 g/t Ag from outcrop**;
- Prospecting on a ridge-top 500 m east of the Atlas target returned high-grade mineralization over 100m, including 5.64% Cu, 0.11 g/t Au and 337 g/t Ag;

For further information on Cascadia's 2024 PIL drilling and exploration program, please reference Cascadia's news release dated October 23, 2024 entitled: "Cascadia Releases 2024 Exploration Results, with Multiple High-Grade Copper-Silver-Gold Discoveries in BC", which can be found on <u>www.sedarplus.ca.</u>

# Previous Quarters relating to the PIL Property

The highlights of Cascadia Mineral's 2023 exploration program on the PIL were:

- A deep IP survey at the PIL South target identified a classic porphyry signature below shallow historical drilling that intersected typical high-level pyrite mineralization and alteration;
- The IP survey signature underlies a 2.5 x 2.0 km gold-copper ± molybdenum soil and rock sample anomaly at surface;
- Prospecting at the Spruce target identified significant copper, silver and molybdenum samples along a 2.6 km trend;

- Spruce rock sample highlights include 9.01% copper with 212 g/t silver and 0.26 g/t gold in float, and 3.75% copper with 101 ppm molybdenum in outcrop, and
- Planning was underway for the 2024 exploration, including diamond drilling at PIL South in 2024 to test the porphyry target at depth and geophysics and mapping to prepare Spruce for drilling.

For further information on the 2023 PIL field program and results, please reference: "Cascadia Samples 9.01% Copper and Prepares for 2024 Diamond Drilling at PIL Property, British Columbia", which was filed on the SEDAR+ profile of Cascadia and may be referenced on www.sedarplus.ca.

In the 3<sup>rd</sup> quarter of 2022, Cascadia (formerly ATAC Resources Ltd.), the property optionor, completed field work at the PIL property. Highlights included,

- Prospecting returned high-grade samples, including 78.3 g/t gold with 2,830 g/t silver at the Atlas target and 18.4% copper with 111 g/t silver at the Spruce target.
- Sampling at the PIL South target returned strong mineralization in outcrop, including 3.9% copper and 601 ppm molybdenum in a large underexplored 2.3 x 1.5 km copper-gold ± silver-lead-zinc soil anomaly.
- Geophysical surveys identified a strong chargeability response underlying the PIL South target area within propylitically altered volcanic rocks, and
- Crews completed a Phase 2 program, including additional prospecting at PIL South and Atlas and re-sampling of the historic Atlas core.

This first phase of exploration work at PIL included prospecting, mapping, hyperspectral alteration sampling, soil sampling, and IP surveys. 295 rock samples and 589 soil samples were collected and sent for assaying; 10 line km of IP was also completed on the Spruce, PIL South, and Copper Ridge targets.

Further details are available on the Finlay website under the **PIL Property**.

# ATTY Property:

The ATTY Property adjoins Centerra Gold's Kemess Project. The Kemess Project has three components to it: the existing Kemess South milling facility, the Environmental Assessment approved Kemess Underground deposit, which is within 1.0 km of ATTY's border and under construction, and the Kemess East deposit which is adjacent to the Kemess Underground deposit and contiguous with the ATTY property boundary.

No fieldwork was conducted on the ATTY in the third quarter of 2024, however, a review of the ATTY data has confirmed that the KEM and Attycelley showings are now drill-ready targets.

#### Previous quarters related to the ATTY Property

In the third quarter of 2023, the Company received a three-year exploration permit for the ATTY from the Ministry of Mines, Energy and Low Carbon Innovation. The permit includes provisions for both geophysical and geological work and core diamond drilling programs.

Further details are available on the Finlay website under the ATTY Property.

# Summary of Quarterly Results

The following table sets forth selected financial information for each of the last eight most recently completed quarters:

	Quarters Ended				
	September 30, 2024	June 30, 2024	March 31, 2024	December 31, 2023	
Revenue	\$nil	\$nil	\$nil	\$nil	
Net loss and comprehensive loss	(\$72,132)	(\$2,071)	(\$104,224)	(\$47,797)	
Net loss and comprehensive loss per share	(\$0.00)	(\$0.00)	(\$0.00) (\$0.00)		
	September 30, 2023	June 30, 2023	March 31, 2023	December 31, 2022	
Revenue	\$nil	\$nil	\$nil	\$nil	
Net loss and comprehensive loss	(\$209,127)	(\$60,908)	(\$17,351)	(\$24,149)	
Net loss and comprehensive loss per share	(\$0.00)	(\$0.00)	(\$0.00)	(\$0.00)	

# **Financial Condition**

At September 30, 2024, the Company had Current Assets of \$362,371 (December 31, 2023 - \$695,027). Net mineral property costs for the period totalled \$154,983 that included a \$39,373 BCMETC refund. Comparatively, net mineral property costs for the period ended December 31, 2023 were (\$82,617).

During the three months ended September 30, 2024, general and administrative expenses for the period were \$80,636 compared to \$212,604 on September 30, 2023. The decrease was primarily due to a decrease of \$136,350 in stock option compensation, \$9,609 in advertising and promotion, and \$9,310 in accounting. This was offset by an increase in legal expenses of \$11,898 and an increase of \$11,482 in office and administration costs. All other general and administrative costs were relatively similar to those incurred in the previous year's three-month period.

During the nine months ended September 30, 2024, general and administrative expenses for the period were \$245,737 compared to \$368,293 in September 30, 2023. The decrease was primarily due to a decrease of \$136,350 in stock option compensation, a decrease of \$6,790 in accounting, a decrease of \$4,329 in travel, a decrease of \$4,153 in legal, a decrease of \$3,891 in consulting, and a decrease of \$3,167 in trust and filing fees. This was offset by an increase of \$28,199 in office and administration and \$8,926 in advertising and promotion. All other general and administrative costs were relatively similar to those incurred in the previous year's nine-month period.

At September 30, 2024, the Company had working capital of \$256,828 (December 31, 2023- \$656,888).

There has been no change in the nature or manner in which business is conducted nor in business conditions which would affect the Company's financial results. All results are reported in Canadian dollars.

# **Capital Resources and Liquidity**

The Company is in the exploration stage and therefore has no cash flow from operations. At September 30, 2024, the Company had cash and cash equivalents of \$157,047 (December 31, 2023 - \$418,052).

At September 30, 2024, the Company had \$3,274 (December 31, 2023 - \$2,486) in amounts receivable.

Currently, the Company's operations do not generate cash flows and its financial success is dependent on management's ability to discover economically viable mineral deposits. The mineral exploration process can take many years and is subject to factors that are beyond the Company's control.

The Company currently has sufficient financial resources to meet its administrative overhead and property commitments going forward. It is confident that it can raise additional funds to undertake all of its planned exploration activities.

#### **Investor Relations**

The Company continues to liaise directly with investors and maintains a website at <u>www.finlayminerals.com</u> for investor reference.

#### **Off-Balance Sheet Arrangements**

The Company has no off-balance sheet arrangements.

## Proposed Transactions

None.

## **Related Party Transactions**

There were no related party transactions during the quarter other than those described in Notes 6 and 7 of the unaudited financial statements of the Company for the nine-months ended September 30, 2024.

## **Critical Accounting Estimates**

Note 2 of the Company's December 31, 2023, audited financial statements includes a detailed summary of all its significant accounting policies.

## Financial Instruments and Financial Risk

The Company recognizes financial assets and liabilities on the condensed interim balance sheet when it becomes a party to the contractual provisions of the instrument.

## **Financial assets**

Cash and cash equivalents are classified as subsequently measured at amortized cost.

Investment in Cascadia Minerals Ltd. (formerly ATAC Resources Ltd.) and Hecla Mining are classified, at the Company's election, as subsequently measured at fair value through other comprehensive income. Investment transactions are recognized on the trade date with transaction costs included in the underlying balance. Fair values are determined by reference to quoted market prices at the statement of financial position date.

Reclamation deposits are classified as subsequently measured at amortized cost.

## **Financial liabilities**

Trade payables are non-interest bearing if paid when due and are recognized at face amount, except when fair value is materially different. Trade payables are subsequently measured at amortized cost.

Due to related parties is subsequently measured at amortized cost.

#### **Outstanding Share Data**

The Company has one class of common share. As at November 26, 2024, there were 138,111,232 common shares outstanding.

No class A or class B preference shares have been issued.

The Company has a stock option plan. As at November 26, 2024, there were 9,200,000 stock options outstanding, all of which have vested.

The Company has 20,815,049 warrants outstanding at November 26, 2024.

## **Subsequent Events**

On October 3, 2024, the Company announced the completion of its inaugural field program on its newly acquired SAY Property. In addition, the Company enlarged the SAY by staking 3 additional mineral tenures; the SAY Property is now comprised of 21 mineral tenures.

On October 23, 2024, the Company sold 100,000 shares of Cascadia Minerals Ltd. and 4,000 shares of Hecla Mining Company. The Company now holds 187,818 shares of Cascadia Minerals Ltd. and 10,131 shares of Hecla Mining Company.

On November 12, 2024, the Company reported that Cascadia Minerals Ltd., the optionor of the PIL Property, had announced their 2024 drill and exploration results and that the Option Agreement commitments had been met. The Option Agreement remains in good standing.

On November 20, 2024, the Company announced the results of its inaugural field program on the SAY Property which had concentrated on chip sampling and mapping along the 4.3 kilometre-long SPUR Trend. The encouraging nature of the results prompted the Company to stake three additional mineral tenures enlarging the property by 44% to 15,234 hectares.

# Financial Instrument Risks

The Company's financial instruments are exposed to the following risks:

#### Credit Risk

The Company's primary exposure to credit risk is the risk of illiquidity of cash and cash equivalents, amounting to \$157,047 at September 30, 2024 (December 31, 2023 - \$418,052). As the Company's policy is to limit cash holdings to instruments issued by major Canadian banks, or investments of equivalent or better quality, the credit risk is considered by management to be negligible.

## Liquidity Risk

Liquidity risk is the risk that the Company will not be able to pay financial instrument liabilities as they come due. The Company's liquidity risk from financial instruments is its need to meet accounts payable and accrued liabilities and related party balance obligations. The Company maintained sufficient cash and cash equivalent balances to meet these needs at September 30, 2024.

#### Interest Rate Risk

The Company has cash balances and only fixed interest-bearing debt. The Company's current policy is to invest excess cash in investment-grade short-term deposit certificates issued by its banking institutions. The Company periodically monitors the investments it makes and is satisfied with the credit ratings of its banks.

#### Fair Value of Financial Instruments

The fair value of the Company's financial assets and liabilities approximates the carrying amount. Financial instruments measured at fair value are classified into one of three levels in the fair value hierarchy according to the relative reliability of the inputs used to estimate the fair values. The three levels of the fair value hierarchy are:

- Level 1 Unadjusted quoted prices in active markets for identical assets or liabilities;
- Level 2 Inputs other than quoted prices that are observable for the asset or liability either directly or indirectly, and
- Level 3 Inputs that are not based on observable market data.

The fair value classification of the Company's financial instruments are as follows:

		September 30, 2024	December 31, 2023
	Fair value level	Fair value through other comprehensive income	Fair value through other comprehensive income
Financial assets:		\$	\$
Investment in Cascadia Minerals Ltd.	1	63,320	132,931
Investment in Hecla Mining Company	1	127,490	90,029

During the nine-month period ended September 30, 2024 and the year ended December 31, 2023, there were no transfers between level 1, level 2 and level 3 classified assets and liabilities.

# **RISK AND UNCERTAINTIES**

Risks of the Company's business include the following:

## **Mining Industry**

The exploration for and development of mineral deposits involves significant risks, which even a combination of careful evaluation, experience and knowledge may not eliminate. While the discovery of an ore body may result in substantial rewards, few properties which are explored are ultimately developed into producing mines. Major expenses may be required to establish ore reserves, to develop metallurgical processes and to construct mining and processing facilities at a particular site. It is impossible to ensure that the current exploration programs planned by the Company will result in a profitable commercial mining operation.

Whether a mineral deposit will be commercially viable depends on several factors, some of which are the particular attributes of the deposit, such as size, grade and proximity to infrastructure, as well as metal prices which are highly cyclical and government regulations, including regulations relating to prices, taxes, royalties, land tenure, land use, importing and exporting of minerals and environmental protection. The exact effect of these factors cannot be accurately predicted, but the combination of these factors may result in the Company not receiving an adequate return on invested capital.

Mining operations generally involve a high degree of risk. The Company's operations are subject to all the hazards and risks normally encountered in the exploration, development and production of ore, including unusual and unexpected geology formations, rock bursts, cave-ins, flooding and other conditions involved in the drilling and removal of material, any of which could result in damage to, or destruction of, mines and other producing facilities, damage to life or property, environmental damage and possible legal liability. Although adequate precautions to minimize risk will be taken, milling operations are subject to hazards such as equipment failure or failure of retaining dams around tailings disposal areas, which may result in environmental pollution and consequent liability.

The Company's mineral exploration activities are directed towards the search, evaluation and development of mineral deposits. There is no certainty that the expenditures to be made by the Company as described herein will result in discoveries of commercial quantities of ore. There is aggressive competition within the mining industry for the discovery and acquisition of properties considered to have commercial potential. The Company will compete with other interests, many of which have greater financial resources than it will have for the opportunity to participate in promising projects. Significant capital investment is required to achieve commercial production from successful exploration efforts.

#### Government Regulation

The exploration activities of the Company are subject to various federal, provincial and local laws governing prospecting, development, production, taxes, labour standards and occupational health, mine safety, toxic substance and other matters. Exploration activities are also subject to various federal, provincial and local laws and regulations relating to the protection of the environment. These laws mandate, among other things, the maintenance of air and water quality

standards, and land reclamation. These laws also set forth limitations on the generation, transportation, storage and disposal of solid and hazardous waste. Although the Company's exploration activities are currently carried out in accordance with all applicable rules and regulations, no assurance can be given that new rules and regulations will not be enacted or that existing rules and regulations will not be applied in a manner which could limit or curtail production or development. Amendments to current laws and regulations governing operations and activities of exploration, mining and milling or more stringent implementation thereof could have a substantial adverse impact on the Company.

# Permits and Licenses

The exploitation and development of mineral properties may require the Company to obtain regulatory or other permits and licenses from various governmental licensing bodies. There can be no assurance that the Company will be able to obtain all necessary permits and licenses that may be required to carry out exploration, development and mining operations on its properties.

# Environmental Risks and Hazards

All phases of the Company's mineral exploration operations are subject to environmental regulation in the various jurisdictions in which it operates. Environmental legislation is evolving in a manner which will require stricter standards and enforcement, increased fines and penalties for non-compliance, more stringent environmental assessments of proposed projects and a heightened degree of responsibility for companies and their officers, directors and employees. There is no assurance that future changes in environmental regulation, if any, will not adversely affect the Company's operations. Environmental hazards may exist on the properties on which the Company holds interests which are unknown to the Company at present, which have been caused, by previous or existing owners or operators of the properties. The company may become liable for such environmental hazards caused by previous owners and operators of the properties even where it has attempted to limit its liability contractually.

Government approvals and permits are currently, and may in the future be, required in connection with the Company's operations. To the extent such approvals are required and not obtained, the Company may be curtailed or prohibited from proceeding with planned exploration or development of mineral properties.

Failure to comply with applicable laws, regulations and permitting requirements may result in enforcement actions thereunder, including orders issued by regulatory or judicial authorities causing operations to cease or be curtailed, and may include corrective measures requiring capital expenditures, installation of additional equipment, or remedial actions. Parties engaged in mining operations may be required to compensate those suffering loss or damage by reason of the mining activities and may have civil or criminal fines or penalties imposed for violations of applicable laws or regulations.

Amendments to current laws, regulations and permits governing operations and activities of mining companies, or more stringent implementation thereof, could have a material adverse impact on the Company and cause increases in exploration expenses, capital expenditures or production costs or reduction in levels of production at producing properties or require abandonment or delays in development of new mining properties.

Production of mineral properties may involve the use of dangerous and hazardous substances such as sodium cyanide. While all steps will be taken to prevent discharges of pollutants into the groundwater, the Company may become subject to liability for hazards that cannot be insured against.

# **Commodity Prices**

The profitability of mining operations is significantly affected by changes in the market price of gold and other minerals. The level of interest rates, the rate of inflation, world supply of these minerals and stability of exchange rates can all cause significant fluctuations in base metal prices. Such external economic factors are in turn influenced by changes in international investment patterns and monetary systems and political developments. The price of gold and other minerals has fluctuated widely in recent years, and future serious price declines could cause continued commercial production to be impracticable. Depending on the price of gold and other minerals, cash flow from mining operations may not be sufficient. Any figures for reserves presented by the Company will be estimates and no assurance can be given that the anticipated tonnages and grades will be achieved or that the indicated level of recovery will be realized. Market fluctuations and the price of gold and other minerals may render reserves uneconomical. Moreover, short-term operating factors relating to the reserves, such as the need for orderly development of the ore bodies or the processing of new or different grades of ore, may cause a mining operation to be unprofitable in any particular accounting period.

# **Uninsured Risks**

The Company carries insurance to protect against certain risks in such amounts as it considers adequate. Risks not insured Page 11 of 12

against include environmental pollution or other hazards against which such corporations cannot insure or against which they may elect not to insure.

# **Conflicts of Interest**

Certain of the directors of the Company also serve as directors and/or officers of other companies involved in natural resource exploration and development. Consequently, there exists the possibility for such directors to be in a position of conflict. Any decision made by such directors involving the Company will be made in accordance with their duties and obligations to deal fairly and in good faith with the Company and such other companies. In addition, such directors will declare, and refrain from voting on, any matter in which such directors may have a conflict of interest.

# Land Title

Although the Company has obtained title opinions with respect to certain of its properties, there may still be undetected title defects affecting such properties. Accordingly, such properties may be subject to prior unregistered liens, agreements, transfers or claims, and title may be affected by, among other things, undetected defects which could have a material adverse impact on the Company's operations.

# Aboriginal Land Claims

No assurance can be given that aboriginal land claims will not be asserted in the future in which event the Company's operations and title to its properties may potentially be seriously adversely affected.

## Forward-Looking Information

This Management Discussion and Analysis includes certain statements that may be deemed "forward-looking statements". All statements in this document, other than statements of historical facts, that address exploration drilling and other activities and events or developments that Finlay Minerals Ltd. ("Finlay") expects to occur, are forwardlooking statements. Forward-looking statements in this document include statements regarding placements, future exploration plans and expenditures. Although Finlay believes the expectations expressed in such forward-looking statements are based on reasonable assumptions, such statements are not guarantees of future performance and actual results or developments may differ materially from those forward-looking statements. Factors that could cause actual results to differ materially from those in forward-looking statements include market prices, exploration successes, continued availability of capital and financing and general economic, market or business conditions. These statements are based on a number of assumptions including, among other things, assumptions regarding general business and economic conditions, the timing and receipt of regulatory and governmental approvals for the transactions described herein, the ability of Finlay and other parties to satisfy stock exchange and other regulatory requirements in a timely manner, the availability of financing for Finlay's proposed transactions and programs on reasonable terms, and the ability of third-party service providers to deliver services in a timely manner. Investors are cautioned that any such statements are not guarantees of future performance, and actual results or developments may differ materially from those projected in the forward-looking statements. Finlay does not assume any obligation to update or revise its forward-looking statements, whether as a result of new information, future or otherwise, except as required by applicable law.

#### **Qualified Person**

Wade Barnes, P.Geo., Vice President, Exploration for Finlay Minerals Ltd., is the Qualified Person defined by National Instrument 43-101 and has approved the technical and scientific information in this Management Discussion and Analysis.

Additional information relating to the Company is available on www.sedarplus.ca

# On behalf of the Board of Directors,

# "Robert F. Brown"

Robert F. Brown, P. Eng., President, CEO & Director Vancouver, November 26, 2024